THE OFFER IN BRIEF

EMPLOYEE SHARE PLAN 2020





FROM SEPTEMBER 17 TO **OCTOBER** 2020

COUNT







MINIMUM



THE SUBSCRIPTION

PROCESS

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> > 1 L'ORÉAL SHARE



MAXIMUM SUBSCRIPTION



AMOUNTING TO UP TO 25% OF YOUR 2020 GROSS ANNUAL SALARY

SUBSCRIPTION

..... ³ This number may be reduced if the shares are oversubscribed.

UNDERSTANDING THE EMPLOYEE SHARE PLAN

L'Oréal is again offering you the opportunity to become involved in the Group's growth – by becoming a shareholder.

By participating in this new Employee Share Plan, you can buy L'Oréal shares on preferential terms.

A **20% discount** off the share's reference price*

L'Oréal gives you up to 4 free shares, depending on your investment

BEFORE YOU INVEST

By participating in the Plan, you will be a L'Oréal shareholder

As a result, you will receive any annual dividends paid. These dividends will be increased by 10% after you have held your shares for two full calendar years – in other words, in 2023.

Like any shareholder, your investment will follow the L'Oréal share price up and down. This means that you may make a capital loss.

The value of your investment will vary depending upon exchange rate fluctuations

As the L'Oréal shares are listed in euros on the Paris Stock Exchange, the value of your investment will vary as the exchange rate between the euro and your currency fluctuates over the term of your investment.

Your investment will be locked in for 5 years

Your investment will be locked in until November 3, 2025 except in the specified early release situations.

*The reference price is the average opening listed price of the L'Oréal shares between August 17 and September 11, 2020 and will be fixed on September 14, 2020.

FREE SHARE RULE

In the Employee Share Plan, free shares will be distributed as shown in the following table:

| If you purchase this number of shares - in 2020 | L'Oréal will give you the following number of free shares in 2025 | Total amount of your investment in 2025 |
|---|---|---|
| 1 | 1 | 2 shares |
| 2 | 1 | 3 shares |
| 3 | 2 | 5 shares |
| 4 | 2 | 6 shares |
| 5 | 2 | 7 shares |
| 6 | 2 | 8 shares |
| 7 | 3 | 10 shares |
| 8 | 3 | 11 shares |
| 9 | 3 | 12 shares |
| 10 or more ¹ | 4 | 14 shares or more |

If you purchase more than 10 shares, you will receive the maximum of 4 free shares.

EXAMPLE

Let us assume that the reference price of the L'Oréal shares is €250. For you, the purchase price of a share would be €200 (i.e., €250 minus the 20% discount).

You wish to purchase 3 shares

In 2020, you pay for 3 shares at the discounted price, i.e., €600 (€200 x 3)

In 2025, L'Oréal gives you 2 free shares

Let us assume that value of the L'Oréal shares is €250 in 2025.

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The value of your investment in 2025 is \leq 1,250 (\leq 250 x 5)

In this example, you would make a capital gain

€650²

WHO CAN SUBSCRIBE?

Anyone who has worked for a L'Oréal Group company for 24 months and is still a Group employee on October 2, 2020.

WHAT HAPPENS AFTER YOU SUBSCRIBE?

Your shares are locked in for five years, meaning that you cannot sell them before the end of the lock-in period except in the early release situations mentioned in the "Local Supplement" document.

You will receive the free shares at the end of the lock-in period, around November 3, 2025, if you are still a L'Oréal Group employee on that date (except in the special cases mentioned in the "Free Share Plan (PAGA) rules" document.

L'Oréal pays the account management fees.



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^{·····&}lt;sup>1</sup> You can buy a maximum of 50 shares (unless the shares are oversubscribed).

² Excluding taxes and any dividends.